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TO : [REDACTED] PCS/DCI

DATE: 14 October 1955

FROM : C/PP/SAC/R&D

SUBJECT: Example of Planning System

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1. This is in reference to our discussion of a proposed long range planning system which took place in [REDACTED] office on 10 October 1955.

2. At that time we discussed among other things the nature of long range planning and guidance which might take place at the Director's level, what the substantive content of such plans might be, and how they could usefully relate themselves to shorter range planning in various parts of the Agency and to joint planning with other Departments.

3. As a result of earlier discussions on this general subject, my office prepared the attached hypothetical example to illustrate in outline form the steps required in such a planning system; the relationship between long range plans, short range plans, and budget programs; and the scope and contents of the proposed plans.

4. The JCWPS (Joint Cold War Planning Staff) planning referred to in the example is an imaginary version of inter-departmental planning which might properly take place at the OCB level, and is not directly responsive to our discussion of a planning system in CIA. Moreover, the example addresses itself purely to cold war planning rather than hot war planning which we were specifically discussing. However, this same system would be equally applicable, with obvious modifications, to hot war and would in fact provide for the development of Agency capacity and assets in being which could then be redirected to hot war objectives and time schedules starting on any given "D" day.

5. I trust that this example may serve to illustrate general types of long range planning and guidance which might be useful in the Agency, although the substantive contents are of course, purely imaginary.

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